We think big. We are fearless. We stand up and fight for all animals who are suffering. With your help, we are working to end all forms of animal cruelty and achieve the vision behind our name: a humane society.

Our mission

The joint mission of the Humane Society of the United States and Humane Society International is to create a better world for all animals.

The Humane Society family of organizations works around the globe to protect companion animals and wildlife, improve farm animal welfare, promote animal-free testing methods and reform industries that harm animals. Through our rescue, response and sanctuary work, as well as our other direct services, we help thousands of animals in need. We work to end the cruelest practices toward animals, care for animals in crisis and build a stronger animal protection movement worldwide. We fight all forms of animal cruelty, and we can’t do it without you.

ON THE COVER: In 2022, we joined in presenting arguments before the U.S. Supreme Court on the most consequential law ever passed in relation to the treatment of farm animals, California’s Proposition 12. A ruling is expected in 2023.
We mounted an emergency response as soon as hostilities broke out in Ukraine last March and continue to support relief efforts for animals in that country, as well as pets of Ukrainian refugees. Here, HSI/Italy country director Martina Piuda gifts a new coat to Loris the dog at the Caritas Trieste refugee center, where he and his owner Katja arrived after fleeing Kiev.
From our presidents

Kitty Block, HSUS President and CEO
Kitty Block was named president and CEO of the Humane Society of the United States in 2019, becoming the first woman to hold the position in the organization’s history. She is also CEO of Humane Society International. Block joined the HSUS in 1992 as a legal investigator. She became vice president of HSI in 2007 and president in 2017.

Jeffrey Flocken, HSI President
Jeffrey Flocken was named president of Humane Society International in 2019. Prior to joining HSI, Flocken was the North American regional director for the International Fund for Animal Welfare and worked for the U.S. government, where he focused on international species conservation policy, outreach and global conservation grant programs.

THANK YOU. Just two words, but they couldn’t be more heartfelt, from all of us at the Humane Society of the United States and Humane Society International.

In 2022, you helped us add Arizona to the growing list of U.S. states that have banned the cruel practice of cages for egg-laying hens and win the first commitment from a food producer in Viet Nam—Asia’s second-largest consumer of pork products—to end the use of painful crates for mother pigs.

With you by our side, we helped New York become the latest state to end the retail sale of puppies, which significantly reduces the market where puppy mill puppies can be sold. Your generosity also meant we were able to sue South Africa over its hunting and export policy for African leopards, elephants and black rhinos and win a temporary halt on those trophy hunts.

Without you, we couldn’t have saved nearly two dozen dogs left to die on a South Korean dog meat farm, persuaded a dog meat farmer to quit the trade for good or moved Indonesia closer to banning the cat and dog meat trade.

You also made possible our historic rescue of nearly 4,000 beagles suffering in a U.S. breeding facility for research dogs and helped us persuade several more fashion brands and retailers to go fur-free, including Dolce & Gabbana, House of Fraser department stores, Zegna Group and Thom Browne.

And because of you, we were able to help more than 80,000 animals impacted by the war in Ukraine by providing food, funds and logistical support, and by increasing the capacity of our Ukrainian and European-based partners to carry out their own relief efforts. This war has been a disaster for people and animals alike, and your support allows us to continue to assist on multiple fronts.

We hope you take pride in the good news on the following pages—you made it all possible.

Gratefully,

Kitty Block
President and CEO
The Humane Society of the United States
CEO
Humane Society International

Jeffrey Flocken
President
Humane Society International
How we work

Our rescue, response and direct care work responds to today’s cruelties; our education, legislative and policy work prevents tomorrow’s.

Ending the cruelest practices

We fight the worst, most institutionalized animal abuse around the world.

Over the next three to five years, we will make major advances against some of the worst animal abuses around the globe. Whether animals are suffering in abusive farming situations, hunted for their parts or experimented on for the sake of a new lipstick, we’re there for them. With your help, we believe these battles can be won.

Caring for animals in crisis

As we work for a humane future, we alleviate the suffering happening today.

We respond to cruelty and disasters where the need is greatest, advance tactics that reduce the use of lethal and cruel animal management approaches, and provide transport and sanctuary to animals in crisis. We’re there for the most vulnerable populations around the world as we focus on lasting solutions.

Building a stronger animal protection movement

We empower our allies to fight for all animals—locally, nationally and globally.

Many hands, hearts and minds make lighter work. Energizing our movement to drive change—through advocacy, direct care, education, enforcement of laws, even consumer choice—is fundamental to achieving the end of animal cruelty. Our mission includes helping those who stand with us become stronger and better in our fight for all animals.
2022: The year of the beagle

OUR ANIMAL RESCUE TEAM, with the support of our shelter and rescue partners, removed nearly 4,000 beagles during the summer of 2022 from a mass breeding facility. Many of these dogs were bound for animal testing laboratories across the country. Your support helped give them a second chance.
MAY: The U.S. Department of Justice files a lawsuit describing shocking violations of the Animal Welfare Act at a dog breeding facility in Virginia owned by a company called Envigo. The facility supplied dogs to laboratories that test on animals. Government inspectors found that beagles were being killed instead of receiving veterinary treatment for easily treated conditions; nursing mother beagles were denied food or given food that was full of maggots, mold and feces; and over an eight-week period, 25 beagle puppies died from cold exposure.

EARLY JULY: At the DOJ’s request, the Humane Society of the United States leads the removal and placement of the nearly 4,000 beagles at the facility. We develop a plan to transport the beagles from the facility and begin coordinating their placement with our shelter and rescue partners for adoption. Finding partners who could make space and find homes for around 4,000 dogs in the summer—a time of year when animal shelters are already over capacity—was a feat of epic proportions. But we were confident that we had the resources to accomplish this historic endeavor.

JULY 21: The first group of beagles—more than 400—is removed from the facility. Several more transports take place over the next five weeks.

SEPT. 2: The last beagle, appropriately named Fin (translates to “end”), arrives at our care and rehabilitation center near Washington, D.C., to start his journey toward adoption. We are so grateful to the more than 120 rescue groups and shelters throughout the country whose dedicated efforts ensured that all of these dogs have the chance to find loving homes!
INDUSTRIAL ANIMAL AGRICULTURE is one of the biggest causes of animal suffering—most of the billions of animals raised for meat, dairy and eggs around the world suffer horribly on factory farms, where they’re subjected to extreme confinement in crates, cages and pens so small they can barely move or turn around. We’re working globally to end the intensive confinement of egg-laying hens in cages and mother pigs in crates. We use science and advocacy to catalyze industry, corporate, financial and public policy reform. We work to ensure that change is implemented on the ground and facilitate the adoption of higher welfare systems. We’re persuading corporations to raise their animal welfare standards, partnering with the food service industry to offer more plant-based meals and successfully campaigning for laws to prevent animals from being caged and crated.

WE HELPED ARIZONA become the 10th state to ban cages in the egg industry and mandate that all eggs produced and/or sold in the state are cage-free.

WE MOUNTED A ROBUST DEFENSE at the U.S. Supreme Court of Proposition 12, the landmark California initiative overwhelmingly passed by voters that reformed how mother pigs, egg-laying chickens and veal calves are treated. The case was brought by the National Pork Producers Council and American Farm Bureau Federation, but we recruited hundreds of organizations and scientists to submit briefs in support of our defense of the world’s strongest law for farm animals. (A decision is expected in Spring 2023.)

FOLLOWING AN HSUS CAMPAIGN, Sodexo, the second-largest food service company in the U.S., agreed to source 100% of its pork products from pigs raised in group housing by 2024, which reduces the time sows are confined to gestation crates.

THE CHEESECAKE FACTORY, CVS and Walgreens all reached their goal of being 100% cage-free two years ahead of schedule.
HSI won 15 new commitments from retailers, restaurants, hotels or producers to implement supply change policies that require mother pigs have room to move and are no longer confined to gestation crates.

**HSI WORKED WITH** nearly two dozen companies who have made cage-free hen and crate-free pig commitments—including one of the largest baked goods manufacturers in the world—to begin implementation of those targets.

**IN VIET NAM**—the second largest consumer of pork products in Asia—we won the first commitment by a pork producer to end the use of crates for mother pigs. We leveraged the commitment from pork producer Nguyen Khoi Green JSC to end the use of gestation crates and farrowing crates by 2025 to secure eight new commitments from the company’s grocery and bakery customers to buy pork from crate-free producers.

**FOURTEEN COMPANIES** HSI worked with fully implemented their cage- or crate-free commitments, including restaurant chains in Brazil and Canada and retailers in Mexico, South Africa and Viet Nam.

We also worked with the World Organization for Animal Health Animal Welfare Collaborating Center in the Americas to convene a two-day pig welfare training program in three languages, demonstrating that group housing of mother pigs is a viable option. Nearly 250 government officials, academics, veterinary medical professionals and pork producers from 20 different countries attended.

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**Plant-based progress**

HSI won commitments from institutions and food companies around the world to transition at least 20% of their meals to plant-based, replacing more than 15 million meals and sparing the lives of an estimated 500,000 farm animals. To help implement these commitments, HSI held more than 55 plant-based culinary trainings that gave 1,124 chefs and cooks the culinary know-how to create delicious plant-based meals.

The HSUS launched its Protein Sustainability Scorecard, which rates U.S. food service companies on their progress toward offering climate-friendly, plant-based foods. After working with our Farm Animal Protection team, food service company ISS Guckenheimer announced that 55% of its meals will be plant-based by 2025. And Aramark and Sodexo—two of the top three largest food service companies in the United States—also committed to increasing their plant-based offerings by 2025.
In 2022, a puppy mill breeder who appeared in two of our Horrible Hundred reports, Samuel Roman, was shut down in Kansas. The local sheriff’s department credited the information from our Horrible Hundred report for helping authorities obtain the warrant to close Roman down and rescue 68 dogs, many of whom were in poor physical health and suffered from malnutrition, skin conditions and lack of overall care.

PUPPY MILLS ARE INHUMANE, high-volume dog breeding facilities that churn out puppies for profit. Poor sanitation, over-breeding and a lack of preventive veterinary care mean that puppy mill puppies frequently suffer from a variety of health issues. Mother dogs may spend their entire lives in cramped cages and be killed when they are deemed unproductive. These horrors are largely hidden from the public—nearly all puppies sold in pet stores and online are from puppy mills. The HSUS is working strategically to end this inhumane industry. We advocate for stronger local, state and federal laws and regulations; help pass bans on retail puppy sales; conduct undercover investigations to expose the terrible conditions at puppy mills and suffering of puppies at pet stores; and educate pet owners about how to avoid supporting this cruel industry.

WITH OUR LEADERSHIP, New York became the sixth state to ban retail puppy sales with passage of the Puppy Mill Pipeline Act, groundbreaking legislation that will stop the flow of cruelly bred puppies to New York pet stores. The new law ends the retail sale of dogs, cats and rabbits in pet stores across the state, a huge step that affects 66 pet stores—10% of all puppy-selling pet stores in the U.S.

IN A HUGE VICTORY for the HSUS and big defeat for Petland—the largest puppy-selling pet store chain in the U.S.—Florida Gov. Ron DeSantis vetoed a bill that would have prevented localities from cracking down on puppy-selling pet stores. We also helped stop bills that would have protected puppy mills and/or puppy-selling stores in Indiana, Wyoming, Utah and Pennsylvania, and we helped block an effort to repeal Illinois’ Humane Pet Store Law.

JUST ONE WEEK before Petland was set to open a store in Fayetteville, Arkansas, the city council unanimously passed an HSUS-supported ordinance to stop the sale of puppies in pet stores. Similar ordinances passed in Houston and Dallas and in Cedar Lake, Indiana; Pewaukee, Wisconsin; and Radcliff, Kentucky. In Forsyth County, Georgia, passage of an HSUS-backed ordinance led a store selling puppies to shut down immediately after the vote. As of the end of 2022, we had helped 441 localities pass retail puppy sales bans.

CALIFORNIA ENACTED a new law to prohibit the use of financing in sales of dogs and cats—a practice that involves charging buyers extraordinarily high interest rates.

IN MORE FALLOUT from our 2021 investigation documenting sick puppies being mistreated and denied proper care, the notorious American Kennels pet store in New York City closed its doors.

TWENTY-FOUR PUPPY MILL dealers named in our Horrible Hundred reports—our annual compilation of U.S. puppy mills—shut down their operations.
EVERY YEAR, HUNDREDS of thousands of wild animals are killed by hunters for trophies: heads, hides or pelts, and even whole animals to stuff, skin or hang on a wall. Trophy hunting is not only extremely cruel, but it also can exacerbate the population decline of already imperiled species and disrupt ecosystems. Killing wild animals for fun and bragging rights is morally indefensible and ecologically unsustainable. We’re working to raise public awareness and end corporate support of this despicable industry by campaigning for, and winning, stronger protections for wild animals in major trophy exporting and importing countries. We also fight for animals—including big cats and sharks—who are being exploited by other cruel industries.

IN RESPONSE TO OUR LAWSUIT, a federal judge reinstated Endangered Species Act protections for wolves throughout most of the lower 48 states, sparing hundreds of animals from being slaughtered by trophy hunters.

WITH THE HELP OF OUR ALLIES AND SUPPORTERS, we fought off three attempts to hold a spring bear hunt in Washington and won a final victory when the Washington Fish and Wildlife Commission approved a prohibition on spring bear hunting. We also stopped a bill in Connecticut that would have allowed bear and bobcat hunting.

WE STOPPED A PROPOSAL that would have doubled the hunting season in Maryland for black bears to nearly two weeks and instead limited the expansion to only one day. We also helped pass a state law banning the sale, purchase and possession of products from 17 endangered species.

Wild animals at risk all over the world

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WE WON OUR LONG FIGHT AGAINST the exploitation of captive big cats with passage of the federal Big Cat Public Safety Act, which prohibits keeping big cats as pets and bans public interactions with big cats, including paid experiences such as cub petting.

A FEDERAL DISTRICT COURT RESTORED comprehensive Endangered Species Act protections to hundreds of species and the places they call home in response to our lawsuit that challenged harmful revisions put in place in 2019.

WE WON TWO important legal victories for Alaska’s wildlife: A federal appeals court upheld a regulation prohibiting the cruel practice of bear baiting in the Kenai National Wildlife Refuge, and a federal district court ruled that the National Park Service violated the law when it adopted a regulation permitting cruel and unsporting hunting practices such as killing bear cubs and wolf pups in their dens on national preserves in Alaska.

THE SHARK FIN SALES Elimination Act—a measure we fought for that prohibits the commercial trade of shark fins and products containing shark fins in the United States—passed Congress and was signed by President Biden.

WE CELEBRATED PASSAGE of the federal END Wildlife Trafficking Act, which strengthens the U.S. government’s capacity to combat illegal wildlife trafficking and ramps up federal initiatives to eliminate, neutralize and disrupt illegal trade networks.

OVER 100 MILLION sharks are killed globally per year due to the shark fin trade

PUBLIC OPPOSITION TO TROPHY HUNTING
Source: HSI, Ipsos South Africa, Remington Research Group

<table>
<thead>
<tr>
<th>Country</th>
<th>Support</th>
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<tbody>
<tr>
<td>Argentina</td>
<td>92%</td>
</tr>
<tr>
<td>Belgium</td>
<td>91%</td>
</tr>
<tr>
<td>Italy</td>
<td>86%</td>
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<td>Spain</td>
<td>85%</td>
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<td>Germany</td>
<td>84%</td>
</tr>
<tr>
<td>United States</td>
<td>76%</td>
</tr>
<tr>
<td>South Africa</td>
<td>68%</td>
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support earlier in the year of a resolution in Belgium calling for a prohibition on certain hunting trophy imports, which passed with unanimous consent.

AFTER HSI/LATIN AMERICA released the results of a national opinion poll that found nine out of 10 Argentines are against trophy hunting, Argentina’s minister of environment and sustainable development established an Animal Welfare Forum, at which HSI secured further hunting trophy import restrictions as a priority agenda item for 2023.

FOLLOWING HSI/EUROPE’S advocacy campaign, the German government withdrew its membership from the International Council for Game and Wildlife Conservation and declared that the hunting of protected species contradicts the fundamental political orientation of the government.

HSI/CANADA, in partnership with Indigenous groups, secured a ban on black bear hunting in most of the Great Bear Rainforest. HSI also secured a commitment from the British Columbia government to formally review wildlife killing contest legislation in 2023.

AS A RESULT OF HSI’S lawsuit against the South African government, all 2022 hunting and export quotas were suspended for African leopards, elephants and black rhinos pending the outcome of litigation.

AS PART OF HSI/EUROPE’S campaign against the transport of hunting trophies, Condor Airlines—which is based in Germany and is the largest carrier of hunting trophies imported to EU member states—implemented a new policy prohibiting the transport of hunting trophies in carry-on or checked baggage.

WITH OUR SUPPORT, a coalition of countries at the 19th Conference of the Parties of the Convention on the International Trade in Endangered Species agreed to significantly reduce the global export quota allowance for leopard trophies and skins.

FOLLOWING OUR EUROPE-WIDE campaign to raise awareness of trophy hunting, the European Parliament passed a resolution calling for the cessation of hunting trophy imports of CITES-listed species to the EU, the world’s second-largest importer of hunting trophies after the U.S. This follows HSI/Europe’s successful
**HOW WE FOUGHT FOR**

Dogs suffering in the dog meat trade

Although most people across Asia don’t eat dog meat, this brutal trade continues—namely in South Korea, China, Vietnam and Indonesia, where dogs are either bred and raised in brutal conditions on farms, snatched from the streets, stolen from backyards or bought from owners. HSI is fighting for these dogs by working for a ban on the trade in South Korea, helping dog meat farmers close their operations and transition to humane livelihoods, collaborating with local groups to rescue animals destined for slaughter, influencing public attitudes and lobbying governments and authorities for policy changes and stronger enforcement of existing laws.

**HSI/KOREA**, in collaboration with Korean K9 Rescue, saved 21 dogs left behind on a dog meat farm that was closed by authorities in Ansan, Korea. We stepped in to help save the dogs from certain death after city authorities shut down the facility for operating without a license.

**WE PERSUADED** the owner of a dog and cat slaughterhouse and dog/cat meat restaurant in Vietnam—where thousands of dogs were killed for human consumption over the course of its operation—to transition to a new, animal-free livelihood; he became the first person in Vietnam to participate in HSI’s Models for Change program, which helps those involved in the dog and cat meat trades to transition to humane livelihoods.

**WE WELCOMED** 152 dogs from the South Korean meat trade to our care and rehabilitation centers in the United States and Canada, where they began their journey to loving homes.

In Indonesia, where HSI is a founding member of the Dog Meat Free Indonesia Coalition, bans on dog meat were enacted in 18 cities and regencies, including provincial capitals of Surabaya (East Java) and Semarang (Central Java). There are now 21 dog and cat meat-free jurisdictions in Indonesia, saving thousands of animals from these brutal trades every month.

**ALSO IN INDONESIA**, Medan became North Sumatra province’s first city to ban the dog meat trade. This was a huge victory—up to 200 dogs were being slaughtered in Medan every day.

**Rescue saves nearly 150 cats**

In some places in Asia, the trade in cat meat still exists. Our partner in China, the animal protection group VShine, helped police identify and arrest members of a criminal gang in the city of Jinan, in Shandong province, who were using live sparrows to trap cats for the meat trade. Police found seven cages packed with 148 cats in various states of distress and misery, along with 31 live sparrows—a protected species in China. All of the cats were taken to safety so they could be cared for by local animal advocates and shelters, and two local residents were reunited with their stolen pets. Most people in China don’t eat dog or cat meat, but estimates are that as many as 4 million cats a year are killed for the meat trade.
ACROSS THE WORLD, animals are still suffering and dying needlessly in laboratory safety tests, including for cosmetic products. Terrified rats, rabbits, guinea pigs and mice have substances forced down their throats, dripped into their eyes or smeared on their skin before they are killed. And yet, cosmetics companies can create quality products using ingredients that already have a history of safe use and do not require any additional testing, and many non-animal testing methods already exist. We’re working to end unnecessary animal tests and, through our #BeCrueltyFree campaign, to end cosmetics animal testing. We’ve recruited top brands to support our campaign, advocated for the development and use of non-animal testing methods, helped pass laws against testing of cosmetics on animals, encouraged people to buy cruelty-free and supported legislation to end unnecessary tests.

WITH OUR HELP, New York and Louisiana went “cruelty free” by passing laws that prevent the sale of cosmetics newly tested on animals. This brings the total to 10 states—including California, Hawaii, Illinois, Maine, Maryland, Nevada, New Jersey and Virginia—that we have helped take a stand against the use of animals to test cosmetic products.

WE EXPOSED THE GRUESOME realities of animal testing by releasing the results of our seven-month undercover investigation at an Indiana laboratory owned by Inotiv, where painful and often deadly tests are performed on dogs, primates, pigs, mice and rats. (Inotiv owns Envigo, which ran the mass breeding facility in Virginia from which we transported nearly 4,000 beagles; see
Our investigator documented the extreme suffering of animals in the Indiana facility, which generated national press coverage and led us to file a formal complaint to the U.S. Department of Agriculture. The USDA confirmed some of our concerns about suspected Animal Welfare Act violations and also identified additional violations in an inspection report.

**WITH OUR SUPPORT,** California became the first state in the nation to ban painful and unnecessary toxicity tests on dogs and cats for pesticides and food additives with passage of the groundbreaking Prohibiting Extraneous Testing (PET) Act.

**THE FEDERAL HUMANE COSMETICS ACT,** which would prohibit the production and sale of animal-tested cosmetics, ended the year with the bipartisan co-sponsorship of 19 senators and 187 representatives and an endorsement from Whole Foods Market.

**WE HELPED SECURE** a requirement to conduct inspections of agricultural laboratories operated by the USDA to ensure compliance with Animal Welfare Act standards. We also helped secure $5 million in the Food and Drug Administration’s budget for non-animal research methods.

**A U.S. DISTRICT COURT AGREED WITH US** that the National Institutes of Health cannot refuse to transfer to sanctuary retired chimps who were used in invasive biomedical experiments.

**WE HELPED PASS** legislation in Iowa and Massachusetts that gives dogs and cats used in experiments a chance to be adopted, rather than killed, once their time in the laboratory has ended.

**HSI**

**WE SUCCESSFULLY ELIMINATED** several obsolete animal test requirements for vaccines and established HSI as an effective collaborator in driving transformational change in the pharmaceutical sector with wins in South Korea, Brazil and Indonesia, all of which dropped outdated animal test requirements for vaccines and biological drugs.

**IN BRAZIL, WE SUCCESSFULLY** negotiated with regulators and manufacturers of school supplies—paints, glues and other materials that were subject to lethal animal testing—who agreed to revise their regulations to minimize animal testing and promote the use of non-animal approaches instead.

**IN EUROPE, WE TEAMED UP** with other animal protection organizations and cruelty-free brands, including Dove, Lush and Herbal Essences, to collect more than 1.4 million signatures in support of a European Citizens Initiative calling on the EU to uphold its cosmetics animal testing ban.

**CONSUMER PRODUCT GIANT** Johnson & Johnson became our latest partner in the Animal-Free Safety Assessment Collaboration, which is driving science and policy change for cosmetics and chemicals worldwide, with the goal of eventually eliminating animal testing for these types of products.

**OUR ANIMATED SHORT FILM** exposing the cruelties of animal testing, *Save Ralph,* was recognized as the top nonprofit film at the 2022 Cannes Lions Festival and won two awards at the 26th annual Webby Awards.
Chinchillas, often caged individually on fur farms, are highly social creatures with impressive jumping abilities and a vast natural range in the wild.

ON FUR FARMS, undomesticated wild animals spend their entire lives in cramped cages, unable to engage in natural behaviors, before being inhumanely gassed or electrocuted. The stress from living in a tiny cage causes severe problems, such as self-mutilation and infected wounds, and the spread of infectious diseases originating on fur farms is a major animal welfare and public health concern. Animals trapped in the wild for their fur suffer horribly in leghold traps, sometimes for days, before being brutally killed. We’re fighting for these animals by working to end the fur industry for good. We advocate for the passage of laws banning fur production, sales and imports, work with major fashion labels and apparel retailers to help them implement fur-free policies and encourage consumers to shop humanely.

300 BRANDS and retailers have adopted fur-free policies and are now offering humane and innovative alternatives instead.

Animals targeted for their fur

Chinchillas, often caged individually on fur farms, are highly social creatures with impressive jumping abilities and a vast natural range in the wild.
WE HELPED TWO MORE U.S. cities—Plymouth and Cambridge, Massachusetts—ban new fur sales, bringing the number of existing bans to 12 cities plus California. After working with the HSUS, Dolce&Gabbana announced that it is going fur-free. As a result, the Italian luxury brand worked with its furriers to transition to alternatives made from recycled materials, so no jobs would be lost. The HSUS and HSI celebrated new fur-free policies from Italian companies Moncler, Parajumpers and Zegna Group—owner of the Zegna and Thom Browne fashion brands; Danish brand Saks Potts; Copenhagen Fashion Week; luxury online retailer Moda Operandi; and Paris fashion trade shows Première Classe and Who's Next.

AFTER ENCOURAGEMENT from the HSUS and our filing of multiple shareholder proposals asking Kohl’s to drop animal fur, we celebrated the company’s announcement of a fur-free policy.

LATVIA, MALTA AND IRELAND banned fur farming, bringing the number of European countries that have done so to nearly 20.

HSI AND MORE THAN 70 other organizations launched the “Fur-Free Europe” European Citizens’ Initiative to demand an EU ban on fur farming and the import of fur products.

FOLLOWING TALKS WITH HSI/UK, Frasers Group—owner of House of Fraser department stores, luxury retail chain Flannels and retail brands including Sports Direct—pledged to stop buying fur.

The future of fashion

Our To the Rescue! gala in New York City focused on our fur-free work and showcased the next generation of sustainable, animal-friendly materials, such as leather made from mushrooms and fur made from plants. These innovations signal a paradigm shift toward a future where tens of millions of foxes, mink, rabbits, chinchillas and raccoon dogs will no longer die for fur fashion, and animal fur as we know it will never again return to catwalks and stores.
Animals who need rescue and care

OUR ANIMAL RESCUE TEAM collaborates with law enforcement, government officials and fellow animal welfare organizations to provide rescue, relief and evacuation of animals in the U.S. and around the world. We coordinate the distribution of food and other resources during emergency field rescues and other operations. The animals we rescue are suffering in puppy mills and fighting rings, are victims of other cruelty and neglect or are caught in disaster situations. We also work to prevent future crises by partnering with agencies on advance disaster preparations and animal safety plans. At our Black Beauty Ranch in Texas, we care for hundreds of rescued animals who need lifelong sanctuary.

WE COMPLETED OUR historic operation to transport 3,776 beagles from a mass breeding facility for research dogs in Virginia owned by Envigo. (The HSUS conducted an undercover investigation at Envigo’s parent company, Inotiv, in Indiana; see details on page 14.) The U.S. Department of Justice asked the HSUS to lead the removal and placement of the dogs after finding evidence of multiple Animal Welfare Act violations at the facility. More than 120 of our shelter and rescue partner groups stepped up to help, ensuring the beagles have a chance to find the loving homes they deserve.

OUR ANIMAL RESCUE TEAM helped rescue more than 70 dogs from a dogfighting operation in South Carolina, working with the U.S. Department of Agriculture and South Carolina law enforcement on the case. Some 300 dogs were rescued from multiple properties in what is thought to be the largest dogfighting bust in the state’s history.

50,000+ animals have been saved from cruelty and disasters by our rescue team since 2010
**OUR ANIMAL RESCUE TEAM** deployed to Kentucky to help the Kentucky River Regional Animal Shelter after several counties experienced serious flooding.

**IN ADVANCE OF HURRICANE IAN,** the HSUS funded and facilitated the safe transport of more than 150 adoptable dogs, cats and guinea pigs from Florida shelters to our shelter partners, which freed capacity for lost animals after the storm. In the weeks following the storm, we ran a distribution center for pet food/supplies and a pop-up veterinary clinic offering free vet services in Port Charlotte, Florida.

**WE GAVE A WILD HORSE** from Assateague Island who had been involved in several dangerous encounters with tourists a lifelong home at Black Beauty Ranch, our animal sanctuary in Texas. We also provided permanent homes to four black Angus cows from a neglect case.

**OUR ANIMAL RESCUE TEAM** deployed to Rowe, New Mexico, to assist the district attorney and San Miguel County Sheriff’s Office with the rescue of 62 dogs—including many puppies and pregnant mothers—in a suspected neglect case.

**IN OHIO, WE HELPED** the Ashland County Sheriff’s Office with the rescue of 16 horses, six goats and several cats and dogs in desperate condition. The animals were found living in filth—some stalls were packed with several feet of manure—and suffering with signs of long-term neglect.

**HSI** **/MEXICO RESCUED** 23 dogs from a house in Aguascalientes that rescuers described as having some of the most squalid and filthy conditions they had ever seen. HSI worked with the State Attorney for Environmental Protection and Amigos Pro Animal to rescue the animals after authorities received a report of serious animal cruelty and neglect.

**HSI RESCUERS** in Costa Rica brought 67 dogs to safety after rescuing them from a dogfighting operation.

**NEARLY 650** domestic and exotic animals, many of whom have been rescued from near-death situations, reside in our animal sanctuary in Texas.

**A new life for Linus**

**THE FIRST NINE MONTHS** of Linus’ life were spent confined outside, exposed to the elements, as part of a suspected dogfighting operation in South Carolina. When rescuers from our Animal Rescue Team found Linus, he was locked in a kennel enclosure without access to food or water. One of his front legs was bent at a grotesque angle, a broken bone pushing against the skin, the result of severe trauma that long had been left untreated. Veterinarians at our care and rehabilitation center determined that amputating his leg was the most humane option. Not long after surgery, Linus found a loving home with a big sister named Pippa, who teaches him the joys of being a dog. Linus runs, jumps and plays so naturally that people often ask whether he was born with three legs. It’s clear nothing will hold him back from living a happy life.
Every individual who decides to bring a companion animal into their life should have the opportunity to experience the unconditional love that comes with the human-animal bond. The HSUS access-to-care programs bring help to people and pets in underserved areas and raise awareness of systemic inequities and injustices that create obstacles to affordable veterinary and pet wellness services. We also work to strengthen the animal protection movement as a whole by rallying animal lovers to help keep families and pets together, engaging veterinarians in advocacy efforts, sharing best practices with shelters, rescue groups and other animal care professionals and more.

**HOW WE HELPED**

**Companion animals in need**

**HSUS**

PETS FOR LIFE AND RURAL AREA VETERINARY SERVICES

Pets for Life supports pets and their families living in underserved communities while tackling the systemic inequity and institutional barriers faced by millions of pet owners who need care, resources and support for their companion animals. Rural Area Veterinary Services combines direct care and professional mentorship to bring high-quality medical care to animals in Native Nations communities, where geographic isolation and a lack of resources make regular veterinary care inaccessible.

In 2022, PFL and RAVS helped nearly 30,000 dogs and cats across the U.S, in cities large and small and communities in rural and remote areas.
Pets for Life reaches 1 million milestone

IN NOVEMBER, Pets for Life provided its millionth service, with the milestone moment going to a client named Janis and her dog, Freeda. Janis and Freeda received help through PFL’s mentorship partner in Ponderay, Idaho, the Better Together Alliance.

In our 14 core communities, we helped 5,675 animals and provided 57,700 health services worth $2.4 million at no cost to pet owners.

In our more than 50 mentorship/supported communities, we provided 80,000 veterinary services to 24,000 animals and gave out $2.3 million in grants.

We distributed 7.9 million pounds of food and 1,698 pallets of pet supplies, with a combined value of $23 million.

We trained 1,200 professionals, including veterinarians, veterinary technicians and staff at animal shelters, animal services and animal care and control agencies.

Our volunteers logged 19,400 hours.

HUMANE SOCIETY VETERINARY MEDICAL ASSOCIATION

HSVMA is our home for veterinary professionals who want to help raise awareness about animal welfare issues and engage in direct care programs for animals in need. HSVMA uses its expertise and resources to advance animal welfare via leadership, advocacy, education and service. During 2022, HSVMA:

Activated 2,000 veterinary professionals to write, call, testify or provide expert input in support of animal welfare reforms aimed at eliminating the abuses associated with puppy mills, banning declawing, increasing protections for wildlife, improving farm animal welfare, ending the cruelties associated with horse slaughter and horse soring, and expanding access to care.

Recruited nearly 400 veterinarians to sign an amicus brief to the Supreme Court in defense of Proposition 12, the landmark California law that requires more humane housing standards for farm animals.

Provided continuing education to more than 2,500 veterinary professionals, giving them the opportunity to learn about key animal welfare topics not typically offered in other veterinary venues.

Hosted our eighth annual Animal Welfare Symposium for Veterinary Students and our 12th annual World Spay Day clinics with veterinary students from a dozen different veterinary schools.

ANIMAL CARE EXPO

Our annual Animal Care Expo—the largest international educational conference and trade show for animal welfare professionals and volunteers in the world—is a critical part of our strategic goal to build a stronger animal protection movement. Experts from all sectors of animal welfare come together to learn about the latest programs, share best practices in pet care and population management, gain inspiration and forge lasting connections. In 2022, more than 2,500 people attended the conference (over 1,600 in person and nearly 900 more virtually) in Orlando. The event featured 11 session tracks, seven learning labs, networking opportunities and an expansive exhibit hall.
We helped provide assistance to people and animals displaced by the war in Ukraine, including dogs Dora and Sniezka, who found shelter in Wojtkowka, Poland.
How We Helped

Animals impacted by the war in Ukraine

**HSI** IN ADDITION to creating human suffering on a scale not seen in Europe since World War II, Russia’s invasion of Ukraine has also caused immense animal suffering. In the earliest days of the war, HSI was one of the first animal protection groups to mount an emergency response and send staff to major border crossings, where thousands of Ukrainian refugees were fleeing with only what they could carry, which often included their beloved pets.

**IN GERMANY, ITALY, POLAND,** Romania, Slovakia and Moldova, we helped arriving refugees by handing out 65,000 pet relief packs full of supplies, toys and food. We also funded local groups with the experience and capacity to help Ukrainians arriving with pets and evacuated animals.

**AS DAYS TURNED INTO WEEKS,** our response evolved to meet new challenges. Many people had to leave their pets behind in Ukraine when they fled, so the number of homeless animals in Ukraine soared. With supplies of pet food and medications severely disrupted, it became difficult for Ukrainians to care for their own pets, let alone abandoned and stray animals in their communities. Some refugees had to abandon their pets near the border because they weren’t allowed to take them on planes or other forms of transport, so shelters quickly filled up.

**HSI RESPONDED BY SENDING** shipments of pet food and supplies to Ukraine and funding Ukrainian rescue groups who had well-established operations in place and knew where help was needed most: UAnimals—Ukraine’s biggest animal welfare organization for companion, wild and farm animals; UPaw and Homeless World. HSI also formed a partnership with the Ukrainian Red Cross to help pet owners who lost their homes and animals Red Cross rescuers found as they searched for victims in the aftermath of attacks.

**HSI ALSO REACHED OUT TO** 75 companies in the transport industry with an appeal to allow refugees’ pets onto planes and buses. A collaboration with LOT Polish Airlines gave Ukrainian refugees traveling by plane from Warsaw and Krakow to other European destinations free pet carriers and pet transportation. And HSI’s work with the International Air Transport Association produced the first-ever guidelines for airlines to provide temporary flexibility on rules governing pet transport for refugees taking flights to safety.

**TO ADDRESS THE NEEDS** of Ukrainians traveling with pets in need of veterinary care, HSI launched Vets for Ukrainian Pets in 38 European countries, with the help of the Federation of Vets in Europe and Federation of European Companion Animal Veterinary Association. To date, thousands of pets have received much needed care through the program, at no cost to their families.
In India, we're spaying/neutering and vaccinating thousands of community dogs each year.
Dogs and cats around the world

**GLOBALLY, HUNDREDS OF MILLIONS** of dogs and cats roam the streets of cities, towns and villages. Their situations vary from fending entirely for themselves to receiving some level of community care, being family members to being killed. In some places, street dogs and cats are inhumanely culled or succumb to starvation, dehydration, exposure to the elements, injury or disease. Working with local partners, HSI offers humane and sustainable solutions to care for and manage populations of free-roaming dogs and cats and promotes peaceful coexistence with humans in their communities.

**BOLIVIA AND CHILE**
- HSI provided much-needed veterinary services to over 10,000 cats and dogs living in underserved communities across Chile and Bolivia.
- Through our community leader empowerment efforts in Bolivia, demand for HSI’s high-quality spay/neuter services increased 31%.
- In Chile, our community engagement efforts paired with veterinary services in underserved communities resulted in an 85% increase in demand for preventive veterinary services such as rabies vaccines.
- In Bolivia, 22 veterinarians and 57 veterinary students from seven cities across the country completed an intensive training program in our training center in La Paz.

**ROMANIA**
- HSI launched a unique mobile veterinary program to provide relief to animals living in shelters and underserved communities as animal guardians face economic uncertainties and other challenges due to the pandemic and war in neighboring Ukraine.
- With our help, more than 500 dogs and cats received veterinary care services to help them survive the cold winter.

**INDIA**
- In a major Indian city, Vadodara (Gujarat), we helped sterilize and vaccinate more than 86% of the city’s dogs and successfully handed the project to the local government for continuation.
- Over 28,605 dogs were spayed, neutered and vaccinated across the cities of Lucknow and Vadodara and the state of Uttarakhand.
- A total of 6,959 street dogs were brought in by community members to HSI/India’s facilities for sterilization and vaccination.

**CHINA**
- We launched a successful pilot “information offensive” in China to improve awareness of cat and dog welfare issues. The campaign reached more than 3.8 million viewers across the country on social media platforms.
- With support from HSI, our partner group Vshine hosted 10 online and eight in-person adoption events, resulting in the adoption of 621 dogs and cats, all rescued from abandonment, abuse, cruelty and other situations.

**SOUTH AFRICA**
- We launched a new initiative in South Africa called Healthy Pets, Healthier Community, which delivers veterinary services to underserved areas, educates teachers and local schoolchildren, and advocates for more humane animal-related laws. During the pilot program, we sterilized and treated 242 animals.
- We distributed 150 pet welfare/care kits to pet owners, and under the initiative’s humane education component, taught more than 700 students about the importance of responsible pet care and encouraged them to sterilize their pets.

Our field clinics in underserved communities across Chile and Bolivia provide preventive veterinary services such as rabies vaccines at no cost to a pet’s family.

- We achieved unprecedented dog sterilization rates in Dehradun (82.7%) and Mussoorie (89%).
- We conducted dog behavior workshops for 821 children and 48 teachers/adults in nine educational institutes on International Dog Day.
Wild animals in conflict with humans

**HSUS**

**WILD NEIGHBORS**

The Wild Neighbors program was launched in 2016 to give communities across the U.S. tools and training to respond effectively and humanely to issues involving human contact with wildlife. We work with community leaders and animal care and control agencies to create communities where humane, nonlethal solutions are given priority when addressing conflicts between people and wildlife.

- We trained 1,886 animal care and control professionals from 1,205 agencies and organizations across the U.S in how to respond to public concerns and complaints about wildlife, and how to use species-specific approaches to conflict resolution.
- More than 130 animal care and control agencies and organizations committed to our Wild Neighbors pledge, bringing to 567 the total number of agencies that have adopted our humane and effective approach to their wildlife response work.

**HSI**

**ELEPHANT POPULATION MANAGEMENT**

Since 1996, HSI has funded cutting-edge research on the use of nonsteroidal, noninvasive immunocontraception of wild elephant populations. HSI is the only nongovernmental organization working on humane control of elephant population growth as an alternative to lethal control to mitigate human-wildlife conflict. Led by HSI/Africa, our immunocontraception program in South Africa is a proactive management strategy, protecting herds from culling and human-wildlife conflict.

- We administered elephant immunocontraception at four new reserves, bringing the total reserves participating in the program up to 46 and the number of female elephants treated up to 1,625, which represents approximately 70% of breeding females outside of the Greater Kruger National Park system.
- We provided financial support to Conservation Outcomes so it could hire three elephant monitors from the surrounding area to work in community reserves in KwaZulu-Natal. This is to facilitate additional on-the-ground elephant monitoring and to help promote human-elephant coexistence between protected areas and surrounding communities where people and elephants come into contact as elephants move outside their seasonal ranging behaviors.
- We gave financial support to the Elephant Reintegration Trust for a long-term, four-part elephant research program to develop welfare parameters for elephants in South African reserves. Funds will be used to reintegrate captive elephants back into the wild, examine the use of Gonadotrophin Releasing Hormone (GnRH) vaccines in African elephant bulls as a management tool on small reserves in South Africa, and analyze the behavior, effects and possible implications of housing young bulls in small, fenced reserves.

**HSI TRAININGS:**

- **Coorg, India:** We ran a pilot capacity-building program for human-elephant coexistence with the forestry college for students, staff of the forest department and members of the rapid response team.
- **Karnataka, India:** We put on two daylong programs for frontline forest staff and administrators on proactive conflict management strategies that promote peaceful coexistence with snakes.
- **Viet Nam:** We trained an additional 120 wildlife officers on humane measures to prevent human-elephant conflict.
- **Costa Rica and El Salvador:** We reached 8,151 people through training and awareness activities on coexistence with wild neighbors and interactions with wildlife; audiences included schoolchildren, government authorities, municipal and community leaders, high school and university students, teachers and representatives of the tourist sector.
Join the fight to protect all animals

Thousands of animal allies volunteer with the Humane Society of the United States. Whether you’re able to give a little or a lot of your time, make a one-time or ongoing commitment, there are so many ways you can help us fight for all animals.

Humane Policy Volunteer Leader program

Our Humane Policy Volunteer Leader program is the largest and most effective animal protection policy volunteer program in the U.S. Humane policy volunteer leaders are essential partners in our lifesaving work for all animals and an integral part of a community of compassionate individuals who are deeply committed to advancing humane public policies for animals. These volunteers meet with elected officials and work in their communities to pass ordinances and resolutions on HSUS-supported initiatives.

Volunteer spotlight

ARIEL LEFKOVITS, a federal policy fellow for Humane Society Legislative Fund, has been an HSUS humane policy volunteer leader for New Jersey and then Washington, D.C., since 2020. She was also a federal affairs intern for HSLF during the summer of 2022. Lefkovits holds a bachelor’s degree in animal behavior and a master’s degree in animals and public policy. She is incredibly passionate about ending breed-specific legislation, keeping pets with their families and improving welfare for farm animals. In the future, she’d like to work in lobbying and help create a campaign strategy to achieve a major policy win for animals.

→ FIND OUT how you can volunteer to join the fight for all animals at humanesociety.org/policyvolunteer.

Stay connected

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facebook.com/hsiglobal

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twitter.com/hsiglobal

instagram.com/humanesociety
instagram.com/hsiglobal

youtube.com/HSUS
hsi.org/youtube

Be informed

A yearlong subscription to our award-winning All Animals magazine is available with a donation of $25 or more. Go to humanesociety.org/magazine.

Listen and learn

Humane Voices is our podcast featuring the latest animal protection news. Learn more and listen to episodes at humanesociety.org/humane-voices.

Volunteer

Explore the many ways you can help us protect animals at humanesociety.org/volunteer.

Take action

Sign up at humanesociety.org/email to receive alerts about quick, simple ways you can help animals.

Raise awareness

Share our videos at youtube.com/hsus to spread the word about animal welfare.

Contact us

Have questions? Reach us through our websites or by email, phone or mail. Find details at humanesociety.org/contact-us and hsi.org/contact-us.

Get involved in your state

HSUS state directors engage citizens and policymakers in animal protection issues. Learn more at humanesociety.org/statecontacts.
HSUS Leadership

BOARD OF DIRECTORS

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Thomas J. Sabatino Jr., Co-Chair
Yolanda Berkowitz
Georgina Bloomberg
J. Elizabeth Bradham
Carolyn Everson
Caren M. Fleit
Robert A. Greenspon

OFFICERS

Kitty Block, President and Chief Executive Officer
William H. Hall, Treasurer, Chief Financial Officer
Erin Frackleton, Chief Operating Officer
Angela Ciccolo, General Counsel and Chief Legal Officer
Alison Corcoran, Chief Development and Marketing Officer

HSI Leadership

BOARD OF DIRECTORS

Susan Atherton, Board Chair
Leslie Barcus
Brian D. Borg
Marcelo de Andrade
Marilia Duffles
Nicolás Ibargüen
Jennifer D. Laue
Steven G. White

OFFICERS

Kitty Block, Chief Executive Officer
Jeffrey Flocken, President
Erin Frackleton, Chief Operating Officer
William H. Hall, Treasurer, Chief Financial Officer
Alison Corcoran, Chief Development and Marketing Officer
Miguel Abi-hassan, Chief Animal Rescue, Care and Sanctuary Officer
Nicole Paquette, Chief Programs and Policy Officer
Jeffrey Flocken, Chief International Officer
Marshall Taylor, Chief People Officer
Johanie V. Parra, Secretary

Nicole Paquette, Chief U.S. Programs and Policy Officer
Sara Amundson, Chief Government Relations Officer
Delenia McIver, General Counsel and Secretary
Financial operations report
For the year ending Dec. 31, 2022

Consolidated Statement of Financial Position ($ Millions)

<table>
<thead>
<tr>
<th>Assets</th>
<th>Liabilities</th>
<th>Net Assets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$31.0</td>
<td>$316.4</td>
</tr>
<tr>
<td>Receivables</td>
<td>13.9</td>
<td>94.3</td>
</tr>
<tr>
<td>Prepaid expenses, deferred charges, and deposits</td>
<td>3.2</td>
<td>94.3</td>
</tr>
<tr>
<td>Investments, at market value</td>
<td>369.6</td>
<td>410.7</td>
</tr>
<tr>
<td>Fixed assets, net of depreciation</td>
<td>26.5</td>
<td>$410.7</td>
</tr>
<tr>
<td>Conservation property</td>
<td>10.2</td>
<td></td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$454.4</strong></td>
<td><strong>$410.7</strong></td>
</tr>
</tbody>
</table>

Consolidated Statement of Activities and Changes in Net Assets ($ Millions)

Support and Revenue

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions and grants</td>
<td>$119.8</td>
<td>$143.6</td>
</tr>
<tr>
<td>Bequests</td>
<td>40.9</td>
<td>44.4</td>
</tr>
<tr>
<td>Other income, net</td>
<td>1.5</td>
<td>1.6</td>
</tr>
<tr>
<td><strong>Net assets released from restrictions</strong></td>
<td>35.3</td>
<td>(35.3)</td>
</tr>
<tr>
<td><strong>Total Support and Revenue Before Gains on Investments and Other Assets</strong></td>
<td>$197.5</td>
<td>($7.9)</td>
</tr>
</tbody>
</table>

Total Support and Revenue

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Realized and unrealized gains on investments and other assets</td>
<td>($25.7)</td>
<td>($30.2)</td>
</tr>
<tr>
<td><strong>Total Support and Revenue</strong></td>
<td>$171.8</td>
<td>($12.4)</td>
</tr>
</tbody>
</table>

Operating and Supporting Expenses

Animal Protection Programs

| Ending the cruelest practices | $36.7 |
| Caring for animals in crisis  | 66.5 |
| Building a stronger animal protection movement | 44.1 |
| **Total Program Expense**     | $147.3 |

Supporting Services

| Management and general | 14.3 |
| Fundraising            | 44.6 |
| **Total Operating and Supporting Expenses** | $206.2 |

Change in Net Assets

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Assets at Beginning of Year</strong></td>
<td>$350.9</td>
<td>$457.5</td>
</tr>
<tr>
<td><strong>Net Assets at End of Year</strong></td>
<td>$316.5</td>
<td>$410.7</td>
</tr>
</tbody>
</table>

The numbers above are preliminary and are subject to change upon audit. The final audited numbers will be available later in 2023 at humanesociety.org/annualreport and hsi.org/financial-information. This report was printed on recycled paper from mixed sources with at least 10% postconsumer waste; 100% of the energy used was offset by renewable energy credits. ©2023 The HSUS. All rights reserved.
The Humane Society of the United States
Financial operations report
For the year ending December 31, 2022

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions and grants</td>
<td>$116,762,369</td>
</tr>
<tr>
<td>Bequests</td>
<td>36,806,288</td>
</tr>
<tr>
<td>Other income</td>
<td>5,601,897</td>
</tr>
<tr>
<td><strong>Total Revenue from operations</strong></td>
<td><strong>$159,170,554</strong></td>
</tr>
</tbody>
</table>

| Net losses on investments,             |                |
| foreign currency losses and other      |                |
| losses                                 |                |
| **Total Revenue**                      | **$130,423,513**|

| Expenditures                           |                |
| Program Services                       |                |
| End the cruelest practices             | $27,734,655    |
| Care of animals in crisis              | 56,395,619     |
| Build a stronger animal protection     | 40,863,758     |
| **Total Program Services**             | **$124,994,032**|

| Supporting Services                    |                |
| Management and General                 | 10,474,237     |
| Fundraising                            | 38,117,164     |
| **Total Expenditures**                 | **$173,585,433**|

| Change in Net Assets                   |                |
| **-43,161,920**                        |                |

| Beginning of Year Net Assets           |                |
| **$418,778,549**                       |                |

| End of Year Net Assets                 |                |
| **$375,616,629**                       |                |
DEBBIE RADFORD GREW UP in a real-life enchanted forest, amid the lush woods, lakes and wildlife of New York State. The natural world sparked her love of animals at an early age. She watched tadpoles mature into frogs and birds frequent her bird feeder. Her family kept a menagerie of animal companions, including dogs, turtles, hamsters, mice, tropical fish and George the iguana, who grew to be 5 feet long. As an adult, Debbie learned to scuba dive and built a saltwater tank for her invertebrate companions.

The animal love of Debbie’s life is Buffy, a Persian cat, whom she rescued four years ago. At first, Buffy was extremely shy and anxious and lacked a full coat of fur. Over time, Buffy has blossomed, growing less timid—and more strikingly beautiful!—thanks to Debbie’s patience and abundant love.

As an animal advocate and philanthropist, Debbie is deeply touched by animal suffering. “Animals are innocent beings that can’t speak for themselves, and most have emotions and feelings just like we do. We are the ones who must care for them, to help them to navigate our ever-changing world. It breaks my heart to hear that people are treating animals in a cruel way. I hope my contributions help in that regard.”

Debbie considers herself very fortunate in her life and her careers; she currently works as a real estate broker and investor. She believes wholeheartedly in giving back and has donated to the Humane Society of the United States her entire working life. Debbie chose the HSUS because its mission includes the alleviation of animal suffering. She therefore decided to name HSUS as a charitable beneficiary of her estate plans. She’s happy not only to help the HSUS rescue, care for and protect animals, but also to support the dedicated volunteers who help make our work possible.

→ NAMING THE HSUS in your will is an easy and flexible way to extend your support for animals far into the future. To learn more about this and other ways to create your humane legacy, please contact the Office of Planned Giving at 800-808-7858 or humanelegacy@humanesociety.org. You can also visit us online at legacy.humanesociety.org/request or scanning the QR code with your device’s camera.